

Upper Blue Sanitation District
Board of Directors Meeting
Thursday September 11, 2025 @ 5:30 PM

I. ROLL CALL:

Mr. Orwig called the meeting of the Upper Blue Sanitation District Board of Directors to order at 5:30 PM. Mr. Barrie Stimson, Mrs. Joyce Mosher, Mr. Rick Orwig and Mr. Robin Theobald answered "present" at roll call.

Mr. Andrew Carlberg, Mrs. Abigail Wagner and Ms. Marjorie Covey attended as well.

II. MINUTES:

August 14, 2025 Board meeting minutes:

Mr. Stimson made a motion to approve the August 14, 2025 Board of Directors meeting minutes. Mrs. Mosher seconded the motion. The motion was passed unanimously by the Board of Directors.

III. PUBLIC HEARINGS:

-Resolution 4, Series 2025, Inclusion of Lot 42 Breckenridge Park Estates Subdivision
Mr. Carlberg said that the property owner requested sewer service and has submitted a petition for Inclusion of Lot 42 Breckenridge Park Estates Subdivision. Mr. Carlberg said that there are not any water rights issues; the Notice of Public Hearing has been published in the newspaper and to date the District has not received any comments. Mr. Carlberg recommended that the Board approve Resolution 4, Series 2025 for the Inclusion of Lot 42 Breckenridge Park Estates Subdivision.

Mr. Stimson made a motion to approve Resolution 4, Series 2025 for the Inclusion of Lot 42 Breckenridge Park Estates Subdivision. Mr. Orwig seconded the motion. The motion was passed unanimously by the Board of Directors.

IV. PUBLIC COMMENT: None

V. BILLS:

Mrs. Mosher made a motion to approve the bills as presented. Mr. Theobald seconded the motion. The motion was passed unanimously by the Board of Directors.

VI. FINANCIAL REPORT:

Mr. Bill Flynn, CPA presented the 2024 audited financial statements to the Board of Directors during the work session. The 2024 audited financial statements were accepted by the Board of Directors.

The Financial Report was reviewed and accepted by the Board of Directors.

VII. MONTHLY REPORTS:

A. Plant and Collection:

The Plant and Collection reports were discussed by the Board of Directors.

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B. Manager Report:

The Manager's report was discussed by the Board of Directors during the work session. Employee housing was discussed.

VIII. OLD BUSINESS:

IX. NEW BUSINESS:

C. Moltz Construction, Inc. Pay Request #4

Moltz Construction, Inc. has submitted pay request #4 in the amount of \$15,965.90 for work completed on the upgrades to the Farmers Korner South Plant Blowers. Mr. Carlberg and the Engineer have reviewed the pay request and recommend the Board approve Moltz Construction, Inc. pay request #4 in the amount of \$15,965.90.

Mr. Theobald made a motion to approve Moltz Construction, Inc. pay request #4 in the amount of \$15,965.90. Mrs. Mosher seconded the motion. The motion was passed unanimously by the Board of Directors.

D. Snowbridge Inc. Pay Request #5

Snowbridge Inc. has submitted pay request #5 in the amount of \$58,294.00 for work completed on the Sanitary Sewer Cleaning & Rehabilitation Project. Mr. Carlberg and the Engineer have reviewed the pay request and recommend the Board approve Snowbridge Inc. pay request #5 in the amount of \$58,294.00.

Mr. Theobald made a motion to approve Snowbridge Inc. pay request #5 in the amount of \$58,294.00. Mr. Orwig seconded the motion. The motion was passed unanimously by the Board of Directors

E. RN Civil Pay Request #9

RN Civil has submitted pay request #9 in the amount of \$363,752.00 for the upgrade project at Iowa Hill. Mr. Carlberg and the Engineer have reviewed the pay request and recommend that the Board approve RN Civil pay request #9 in the amount of \$363,752.00.

Mr. Theobald made a motion to approve RN Civil pay request #9 in the amount of \$363,752.00. Mrs. Mosher seconded the motion. The motion was passed unanimously by the Board of Directors.

F. 2026 Draft Budget

Mr. Carlberg mentioned the highlights of the 2026 Draft Budget and said that the 2026 Draft Budget has been advertised in the newspaper and will be posted on the UBSD website.

X. CORRESPONDENCE:

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XI. ADJOURN:

Mr. Theobald made a motion to adjourn the meeting at 6:13 PM. Mr. Orwig seconded the motion. The motion was passed unanimously by the Board of Directors.

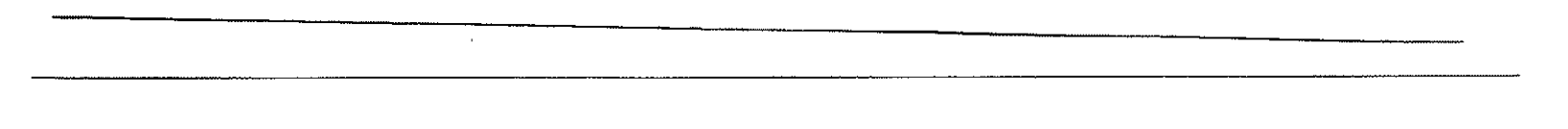


Mr. Rick Orwig, President



Mrs. Joyce Mosher, Secretary

FINANCIAL REPORT



Upper Blue Sanitation District
 Comparative Balance Sheet-UNAUDITED DRAFT
 August 31, 2025

	<u>2025</u>	<u>2024</u>	<u>Increase</u> <u>(Decrease)</u>
-			
<u>Current Assets:</u>			
Petty Cash	\$200	\$200	-
Checking-Wells Fargo Bank	9,654,280	12,326,696	(2,672,416)
Colotrust Plus	29,903,894	28,562,834	1,341,060
ColoTrust Prime	4,425,504	4,235,478	190,026
Total Cash and Equivalents	43,983,878	45,125,208	(1,141,330)
Investments			
Construction In Progress	4,627,921	4,205,564	422,357
Cert. of Deposit & Treasuries	-	-	-
Total Investments	4,627,921	4,205,564	422,357
Other Current Assets			
Receivables-Utility + Spec. Assessments	17,800	13,379	4,421
Developer/Contractor Escrow	189,723	189,723	-
Interest Receivable & Market Adjustments	-	-	-
Notes Receivable	41,300	15,454	25,846
Prepaid Expenses	69,574	63,724	5,850
Emp. Loan Assist. Notes Receivable	25,240	26,462	(1,222)
Total Other Assets	343,637	308,742	34,895
Total Current Assets:	48,955,436	49,639,514	(684,078)
Property Plant and Equipment:			
Land	868,609	868,609	-
Easements	98,254	98,254	-
Sewer Lines	25,981,029	23,848,825	2,132,204
Treatment Plants	88,288,218	84,403,473	3,884,745
Office Equipment	294,457	287,825	6,632
Other Machines & Equipment	573,511	573,511	-
Autos & Trucks	1,855,634	1,802,367	53,267
IH Administration Building	202,359	202,359	-
Upper Blue System Costs	9,713,492	9,334,400	379,092
Telemetry	440,929	440,929	-
Employee Housing	7,376,946	6,479,585	897,361
Total Property Plant and Equipment :	135,693,438	128,340,137	7,353,301
Less Accumulated Depreciation	(58,810,978)	(54,936,313)	(3,874,665)
Net Property Plant and Equipment :	76,882,460	73,403,824	3,478,636
Total Assets:	125,837,896	123,043,338	2,794,558

Liabilities

	<u>2025</u>	<u>2024</u>	<u>Increase</u> <u>(Decrease)</u>
<u>Current Liabilities:</u>			
Accounts Payable	786,415	1,582,958	(796,543)
Construction/Developer Escrow	189,723	189,723	-
Earned Employee Benefits	198,999	184,426	14,573
Unearned User Fees	641,753	610,427	31,326
Interest Payable	5,354	6,266	(912)
Loan Payable (Current Portion)	111,648	109,448	2,200
Retainage Payable-Construction in Progress	25,331	46,899	(21,568)
Retainage Payable-Blue River	-	-	-
Employee Housing Deposit Payable	4,100	1,500	2,600
Total Current Liabilities:	<u>1,963,323</u>	<u>2,731,647</u>	<u>(768,324)</u>
Long Term Liabilities:			
Loan Payable	530,846	642,494	(111,648)
Total Long Term Liabilities:	<u>530,846</u>	<u>642,494</u>	<u>(111,648)</u>
Total Liabilities	<u>2,494,169</u>	<u>3,374,141</u>	<u>(879,972)</u>
Net Assets			
Invested in Capital Assets, Net of Related Debt	76,429,746	76,429,746	-
Unrestricted Net Assets	26,913,981	23,239,451	3,674,530
Unrestricted Net Assets - Nutrient Reserve	20,000,000	20,000,000	-
Total Contributed Capital	<u>123,343,727</u>	<u>119,669,197</u>	<u>3,674,530</u>
Total Liabilities and Equity	<u>125,837,896</u>	<u>123,043,338</u>	<u>2,794,558</u>

Upper Blue Sanitation District
 Monthly Financial Statement-UNAUDITED DRAFT
 August 31, 2025

	2025	2025	2025	2025	2025
	<u>August</u>	<u>Year To Date</u>	<u>Approved Budget</u>	<u>Uncollected</u>	<u>% Uncol/Col</u>
Operating Revenue					
Sewer User Fees	641,753	5,118,664	7,649,640	2,530,976	33
Tap Inspection Fees	900	4,200	4,000	(200)	(5)
Miscellaneous Revenue	0	2,967,809	5,000	(2,962,809)	(59,256)
CEBT Dividend	0	0	0	0	#DIV/0!
Camper Dump Fees	3,255	14,497	20,000	5,503	28
Late Fees	0	11,118	15,000	3,882	26
Line Extension Fees	25,497	102,939	100,000	(2,939)	(3)
Rental Income	10,600	79,471	116,000	36,529	31
Total Operating Revenue	682,005	8,298,698	7,909,640	(389,058)	(5)
Miscellaneous Revenue					
Interest on Loan Payments	63	3,500	4,000	500	13
Plant Investment Fees	462,845	2,742,525	2,000,000	(742,525)	(37)
Inclusion Fees	29,383	78,597	75,000	(3,597)	(5)
Interest on Investments	126,622	987,845	1,200,000	212,155	18
Transfer from Reserve	0	0	0	0	0
Total Miscellaneous Revenue	618,913	3,812,467	3,279,000	(533,967)	(16)
Total Revenue	1,300,918	12,111,165	11,188,640	(922,525)	(8)

Administration Expense	2025 <u>August</u>	2025 <u>Year to Date</u>	2025 <u>Approved Budget</u>	2025 <u>Available</u>	2025 <u>% Available</u>
Payroll & Employee Benefits					
Salaries	164,773	1,279,091	2,200,000	920,909	42
Overtime	4,100	24,181	50,000	25,819	52
FICA-Admn	8,788	77,860	139,500	61,640	44
Medicare-Admin	2,415	18,664	32,625	13,961	43
401K Contributions	11,579	89,313	165,000	75,687	46
Worker's Compensation Insurance	1,485	13,787	20,000	6,213	31
Health Insurance	37,257	297,848	425,000	127,152	30
Total	230,397	1,800,744	3,032,125	1,231,381	41
Office Supplies	0	476	5,000	4,524	90
Telephone	437	5,302	60,000	54,698	91
Business Expenses	1,167	25,553	65,000	39,447	61
Bank Service Fees - Admin	0	0	8,000	8,000	100
Legal Counsel	1,122	52,936	100,000	47,064	47
Education	2,797	6,039	25,000	18,961	76
Audit & Accounting	0	0	12,000	12,000	100
Legal Publications	0	33	5,000	4,967	99
Board Members	500	3,900	6,000	2,100	35
Elections	0	0	5,000	5,000	100
Computer Expenses	0	18,905	40,000	21,095	53
Copy Machine & Supply	0	306	1,000	694	69
Postage & Meter Rent	661	11,156	17,000	5,844	34
Insurance - General	15,908	127,806	190,000	62,194	33
Insurance - Deductible	0	0	1,000	1,000	100
Engineering	1,852	33,783	80,000	46,217	58
Tools	0	1,081	2,500	1,419	57
Vehicle Expense	0	0	500	500	100
Dues & Memberships	0	5,284	15,000	9,716	65
Safety	1,200	3,584	5,000	1,416	28
Summit Water Quality	0	16,698	22,000	5,302	24
Building Maintenance	6,747	39,838	27,000	(12,838)	(48)
Employee Housing Maintenance	13,213	110,068	35,000	(75,068)	(214)
Employee Housing Utilities	1,966	20,328	26,000	5,672	22
Total Administration	277,967	2,283,820	3,785,125	1,501,305	40
Iowa Hill Plant Expenses					
Utilities					
Gas	210	9,707	65,000	55,293	85
Electric	2,869	15,543	170,000	154,457	91
Freight	13	1,287	15,000	13,713	91
Equipment Repairs	0	285	30,000	29,715	99
Chemicals	0	0	100,000	100,000	100
Supplies	652	3,573	10,000	6,427	64
Contracted Repairs	13,509	46,018	60,000	13,982	23
Laboratory Supplies	0	6,407	15,000	8,593	57
Biomonitoring	0	0	0	0	#DIV/0!
Discharge Permit	7,430	7,430	10,000	2,570	26
Site Monitoring	128	1,006	15,000	13,994	93
Total Iowa Hill	24,811	91,256	490,000	398,744	81

	2025 <u>August</u>	2025 <u>Year to Date</u>	2025 <u>Approved Budget</u>	2025 <u>Available</u>	2025 <u>% Available</u>
Farmers Korner Expenses					
Utilities					
Gas	0	43,710	110,000	66,290	60
Electric	68,011	392,362	650,000	257,638	40
Freight	0	1,030	60,000	58,970	98
Equipment Repairs	553	39,153	115,000	75,847	66
Chemicals	51,642	400,267	680,000	279,733	41
Supplies	34	3,329	10,500	7,171	68
Contracted Repairs	3,950	62,661	160,000	97,339	61
Dumpster Charges	1,100	8,800	18,000	9,200	51
Biomonitoring	0	3,113	7,800	4,687	60
Discharge Permit	0	1,342	20,000	18,658	93
Composting	10,856	84,894	165,000	80,106	49
Site Monitoring	1,010	5,203	30,000	24,797	83
Sludge Hauling Costs	6,500	59,000	105,000	46,000	44
State Health Fees	0	90	2,500	2,410	96
Total Farmers Korner	143,656	1,104,954	2,133,800	1,028,846	48
South Blue Expenses					
Utilities					
Gas	188	11,738	20,000	8,262	41
Electric	3,463	27,471	60,000	32,529	54
Equipment Repairs	0	0	6,000	6,000	100
Supplies	0	182	1,000	818	82
Contracted Repairs	0	0	8,000	8,000	100
Discharge Permit	0	0	4,500	4,500	100
Site Monitoring	460	3,744	12,000	8,256	69
Total South Blue	4,111	43,135	111,500	68,365	61
Collection Expenses					
Utilities	1,568	11,253	28,000	16,747	60
Vehicle Expense	2,782	21,286	80,000	58,714	73
Line Cleaner Expenses	514	48,220	60,000	11,780	20
Manhole Repairs/Line Repairs	16,442	59,471	160,000	100,529	63
Equipment Repairs	421	6,189	60,000	53,811	90
CCTV Expense	2,475	2,475	7,500	5,025	67
Total Collection	24,202	148,894	395,500	246,606	62
Total Operating Expenditures	474,747	3,672,059	6,915,925	3,243,866	47
Net Cash from Operations	207,258	4,626,639	993,715	(3,632,924)	(366)
Replacement Capital					
Administration	0	0	105,000	105,000	100
Employee Housing	0	24,416	100,000	75,584	76
Plant:					
IH	255,827	2,009,301	3,261,000	1,251,699	38
FK	57,811	268,066	2,915,000	2,646,934	91
South Blue	0	0	50,000	50,000	100
Collection:					
Misc.	91,525	1,343,102	1,840,000	496,898	27
Vehicle	0	52,684	60,000	7,316	12
Total Replacement Capital	405,163	3,697,569	8,331,000	4,633,431	56
Non Operating Expenses					
Bond Principal	0	111,648	111,648	0	0
Bond Interest	0	12,294	12,294	0	0
Total Non Operating	0	123,942	123,942	0	0

August Financial Statement Cont.

	<u>2025</u> <u>August</u>	<u>2025</u> <u>Year to Date</u>	<u>2025</u> <u>Approved Budget</u>	<u>2025</u> <u>Available</u>	<u>2025</u> <u>% Available</u>
Capital Outlay					
Plant:					
IH	191,765	1,853,263	4,000,000	2,146,737	54
FK	0	542,989	1,000,000	457,011	46
South Blue	0	0	500,000	500,000	0
Employee Housing	0	0	1,300,000	1,300,000	100
Collection	0	0	2,850,000	2,850,000	100
Land					
Administration	0	0	50,000	50,000	100
Total Capital Outlay	<u>191,765</u>	<u>2,396,252</u>	<u>9,700,000</u>	<u>7,303,748</u>	<u>75</u>
Total Expenses	<u>1,071,675</u>	<u>9,889,822</u>	<u>25,070,867</u>	<u>15,181,045</u>	<u>61</u>
Total Revenue - Total Expenses	<u>229,243</u>	<u>2,221,343</u>			

Upper Blue Sanitation District
 Comparative Financial Statement-UNAUDITED DRAFT
 August 31, 2025 vs. August 31, 2024

	2025	2024	2025	2024	Increase
	<u>August</u>	<u>August</u>	<u>Year To Date</u>	<u>Year to Date</u>	<u>(Decrease)</u>
Operating Revenue					
Sewer User Fees	641,753	610,449	5,118,664	4,867,901	250,763
Tap Inspection Fees	900	1,000	4,200	9,200	(5,000)
Miscellaneous Revenue	0	0	2,967,809	72	2,967,737
CEBT Dividend	0	0	0	0	
Camper Dump Fees	3,255	4,404	14,497	15,370	(873)
Late Fees	0	475	11,118	9,422	1,696
Line Extension Fees	25,497	26,916	102,939	159,978	(57,039)
Rental Income	10,600	9,850	79,471	79,075	396
Total Operating Revenue	682,005	653,094	8,298,698	5,141,018	3,157,680
Miscellaneous Revenue					
Interest on Loan Payments	63	66	3,500	4,175	(675)
Plant Investment Fees	462,845	301,925	2,742,525	3,361,736	(619,211)
Inclusion Fees	29,383	20,394	78,597	101,614	(23,017)
Interest on Investments	126,622	149,407	987,845	1,164,536	(176,691)
Transfer from Reserve	0	0	0	0	0
Total Miscellaneous Revenue	618,913	471,792	3,812,467	4,632,061	(818,919)
Total Revenue	1,300,918	1,124,886	12,111,165	9,773,079	2,338,086

	2025 <u>August</u>	2024 <u>August</u>	2025 <u>Year to Date</u>	2024 <u>Year to Date</u>	Increase <u>(Decrease)</u>
Administration Expense					
Payroll & Employee Benefits					
Salaries	164,773	143,546	1,279,091	1,130,555	148,536
Overtime	4,100	6,228	24,181	24,814	(633)
FICA-Admn	8,788	8,207	77,860	70,355	7,505
Medicare-Admin	2,415	2,165	18,664	16,700	1,964
401K Contributions	11,579	10,005	89,313	79,238	10,075
Worker's Compensation Insur	1,485	1,207	13,787	11,364	2,423
Health Insurance	37,257	30,689	297,848	238,937	58,911
Total	230,397	202,047	1,800,744	1,571,963	228,781
Office Supplies	0	564	476	2,529	(2,053)
Telephone	437	1,512	5,302	13,773	(8,471)
Business Expenses	1,167	1,166	25,553	58,385	(32,832)
Bank Service Fees - Admin	0	0	0	343	(343)
Legal Counsel	1,122	11,258	52,936	293,304	(240,368)
Education	2,797	7,581	6,039	17,311	(11,272)
Audit & Accounting	0	0	0	11,250	(11,250)
Legal Publications	0	1,023	33	12,758	(12,725)
Board Members	500	500	3,900	4,000	(100)
Elections	0	0	0	0	0
Computer Expenses	0	11,178	18,905	64,087	(45,182)
Copy Machine & Supply	0	0	306	1,102	(796)
Postage & Meter Rent	661	0	11,156	12,655	(1,499)
Insurance - General	15,908	14,724	127,806	117,795	10,011
Insurance - Deductible	0	0	0	0	0
Engineering	1,852	2,663	33,783	50,967	(17,184)
Tools	0	0	1,081	2,429	(1,348)
Vehicle Expense	0	0	0	0	0
Dues & Memberships	0	130	5,284	6,056	(772)
Safety	1,200	2,579	3,584	14,619	(11,035)
Summit Water Quality	0	0	16,698	18,531	(1,833)
Building Maintenance	6,747	5,504	39,838	38,981	857
Employee Housing Maintena	13,213	1,225	110,068	22,438	87,630
Employee Housing Utilities	1,966	1,705	20,328	17,945	2,383
Total Administration	277,967	265,359	2,283,820	2,353,221	(69,401)
Iowa Hill Plant Expenses					
Utilities					
Gas	210	181	9,707	11,299	(1,592)
Electric	2,869	1,180	15,543	10,022	5,521
Freight	13	128	1,287	1,952	(665)
Equipment Repairs	0	244	285	10,263	(9,978)
Chemicals	0	0	0	0	0
Contracted Repairs	652	9,357	3,573	65,731	(62,158)
Laboratory Supplies	13,509	85	46,018	13,956	32,062
Biomonitoring	0	0	6,407	0	6,407
Discharge Permit	0	7,529	0	7,529	(7,529)
Supplies	7,430	201	7,430	5,126	2,304
Site Monitoring	128	128	1,006	2,823	(1,817)
Total Iowa Hill	24,811	19,033	91,256	128,701	(37,445)

August Comparative Statement Cont.

	2025 <u>August</u>	2024 <u>August</u>	2025 <u>Year to Date</u>	2024 <u>Year to Date</u>	Increase <u>(Decrease)</u>
Farmers Korner					
Utilities					
Gas	0	4,716	43,710	36,916	6,794
Electric	68,011	94,876	392,362	370,475	21,887
Freight	0	43	1,030	533	497
Equipment Repairs	553	9,927	39,153	27,699	11,454
Chemicals	51,642	41,710	400,267	402,691	(2,424)
Supplies	34	31	3,329	5,730	(2,401)
Contracted Repairs	3,950	5,405	62,661	79,000	(16,339)
Dumpster Charges	1,100	2,200	8,800	8,800	-
Biomonitoring	0	0	3,113	2,825	288
Discharge Permit	0	14,035	1,342	15,832	(14,490)
Composting	10,856	8,300	84,894	75,938	8,956
Site Monitoring	1,010	1,010	5,203	5,904	(701)
Sludge Hauling Costs	6,500	14,250	59,000	59,250	(250)
State Health Fees	0	0	90	90	-
Total Farmers Korner	143,656	196,503	1,104,954	1,091,683	13,271
South Blue Expenses					
Utilities					
Gas	188	221	11,738	7,966	3,772
Electric	3,463	2,255	27,471	29,410	(1,939)
Equipment Repairs	0	0	0	8,511	(8,511)
Contracted Repairs	0	0	182	6,571	(6,389)
Supplies	0	0	0	131	(131)
Discharge Permit	0	1,769	0	1,769	(1,769)
Site Monitoring	460	460	3,744	4,651	(907)
Total South Blue	4,111	4,705	43,135	59,009	(15,874)
Collection Expenses					
Utilities	1,568	3,166	11,253	16,091	(4,838)
Vehicle Expense	2,782	5,288	21,286	30,050	(8,764)
Line Cleaner Expenses	514	1,048	48,220	16,327	31,893
Manhole Repairs/Line Repair	16,442	4,849	59,471	106,465	(46,994)
Equipment Repairs	421	3,010	6,189	33,537	(27,348)
CCTV Expense	2,475	0	2,475	0	2,475
Total Collection	24,202	17,361	148,894	202,470	(53,576)
Total Operating Expenditur	474,747	502,961	3,672,059	3,835,084	(163,025)
Net Cash from Operations	207,258	150,133	4,626,639	1,305,934	3,320,705
Replacement Capital					
Administration	0	0	0	6,632	(6,632)
Employee Housing	0	15,875	24,416	15,875	
Plant:					
IH	255,827	407,452	2,009,301	561,761	1,447,540
FK	57,811	25,332	268,066	78,496	189,570
South Blue	0	0	0	0	0
Collection					0
Misc.	91,525	14,525	1,343,102	237,616	1,105,486
Vehicle	0	0	52,684	0	52,684
Total Replacement Capital	405,163	463,184	3,697,569	900,380	2,797,189
Non Operating Expenses					
CWRPDA Loan Principal	0	0	111,648	109,448	2,200
Loan Interest	0	0	12,294	14,494	(2,200)
Total Non Operating	0	0	123,942	123,942	0

August Comparative Statement Cont.

	<u>2025</u> <u>August</u>	<u>2024</u> <u>August</u>	<u>2025</u> <u>Year to Date</u>	<u>2024</u> <u>Year to Date</u>	
Capital Outlay					
Plant-IH-CO	191,765	372,865	1,853,263	470,555	1,382,708
Plant-FK-CO	0	1,318	542,989	847,087	(304,098)
Plant-South Blue-CO	0	0	0	0	0
Employee Housing	0	0	0	0	0
Collection	0	449,579	0	684,911	(684,911)
Land	0	0	0	0	0
Administration	0	0	0	0	0
Total Capital Outlay	<u>191,765</u>	<u>823,762</u>	<u>2,396,252</u>	<u>2,002,553</u>	<u>393,699</u>
Total Expenses	<u>1,071,675</u>	<u>1,789,907</u>	<u>9,889,822</u>	<u>6,861,959</u>	<u>3,027,863</u>
Revenue Less Expenses	<u>229,243</u>	<u>(665,021)</u>	<u>2,221,343</u>	<u>2,911,120</u>	<u>(689,777)</u>